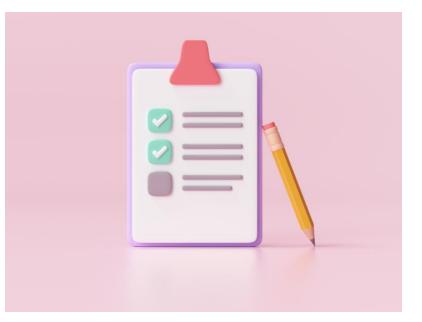
Evans Vista Financial Discussion

July 19, 2023



Today's Goals

- Introduce financial elements to the discussion on Evans Vista
- Learn about financial structures and processes behind a housing development
- Refine the meaning of affordability, attainability, and mixed-income
- Develop a framework to understand the tradeoffs between affordability and feasibility



Key Questions to Consider

- Which public goal features should be prioritized/required in the eventual Evans Vista development RFP?
- How much and what kinds of other public benefits must be part of Evans Vista even if it means fewer affordable units?
 - Mixed use, parks, parking requirements, community facility, etc.
- Public funding will be scarce/competitive, how should we weigh the tradeoffs for overall housing production and affordable housing?
 - 80 units (hypothetically) at 80% of AMI or lower working with PHA or Habitat?
 - 200 units (hypothetically) with fewer at 80% of AMI or lower but many more at 150% of AMI or higher while working with a market rate land developer?

Project Overview



We are here

Alternatives

Stakeholder and community engagement

Schematic design of 6 plan options

Assessment of housing market and affordability

Assessment of feasibility and subsidy needed

Refinement

Conduct preliminary engineering study

Develop more detailed site plans

Perform feasibility analysis with selected mix of affordability and uses

RFP Design

Framework and key elements to achieve desired affordability goals and community vision for the Evans Vista site.

Project Goals

- Deliver urgently-needed supply and to activate the Evans Vista neighborhood
- Mix of affordable housing and workforce housing
 - 25% of units are <u>required by Commerce</u> to be under 80% of AMI or less
 - City goals include at least 100-150 housing units with mix of affordability
 - 50 to 100 units affordable to above 80% of AMI
 - 30 to 50 units affordable to low-income households (under 80% of AMI)
- Produce an RFP that will deliver on city goals in the timely manner
- Identify investment partnership opportunities for delivery of project

Questions to Consider

Planning and Financial Considerations

How many units? Is more than 150 units possible? What kind of housing type?

What mix of affordability (set-aside)? How deep can affordability go (% AMI)?

What is the role for delivery of market-rate housing?

Is there a role for commercial or mixed-use development?

What amenities can the project support?

Additional Considerations

- Competition for financing with local housing providers
- Capacity and timing limitations
- Insights from informal discussions
- Mixed-income buildings



Housing Development in Port Townsend



Development Can be a Long Process



Notes

Times frames are approximate and represent larger projects (50 or more units)

Time frames would be shorter for smaller developments

Attainable vs. Affordable Housing

- Defined by standards used by the U.S. Department of Housing and Urban Development (HUD) for deed-restricted, rental housing
- No more than 30% of annual household income is spent of housing-related expenses (e.g., rent and utilities)

Conclusion

Attainable vs. Affordable Housing

- Defined by standards used by the U.S. Department of Housing and Urban Development (HUD) for deed-restricted, rental housing
- No more than 30% of annual household income is spent of housing-related expenses (e.g., rent and utilities)
- HUD publishes annually updated Area Median Income (AMI)
- Depending on the household size, the household income applicable to affordability calculation can be different from the AMI

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- HUD publishes annually updated Area Median Income (AMI)
- Depending on the household size, the household income applicable to affordability calculation can be different from the AMI
- Affordability of ownership housing is defined by similar logic*
- Typical policies refer to below 80% of AMI, but deed-restrictions at higher income levels are possible

25% or more of all units (~40 to 50 units)

75% or less of all units (~120 to 150 units)

Affordability (% of 2-person AMI)

50%

80%

100%

120%

150%

200%

25% or more of all units (~40 to 50 units)

75% or less of all units (~120 to 150 units)

Market-Rate Rental

Conclusion

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Market-Rate Rental

Conclusion

Publicly Funded Affordable Rental

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 <\$300K</th>
 \$350K to \$550K

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Market-Rate For-Sale

Conclusion

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Market-Rate For-Sale

For-Sale with Deed Restrictions and Subsidies (down payment assistance, discounted land, low interest rate mortgage)

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Affordability (% of 2-person AMI)

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Publicly Funded Affordable Rental

Hard to Do

Market-Rate Rental

Market-Rate For-Sale

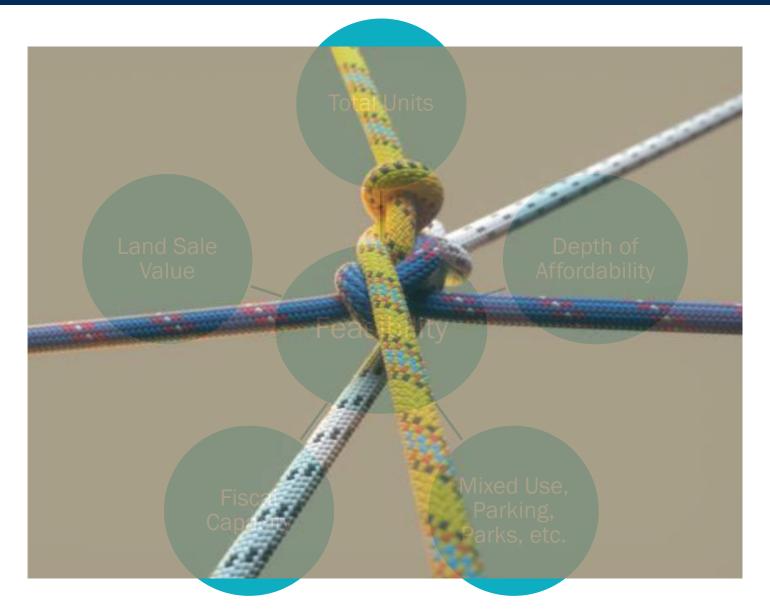
For-Sale with Deed Restrictions and Subsidies (down payment assistance, discounted land, low interest rate mortgage)

Tradeoffs in Feasibility



Tradeoffs in Feasibility

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Illustrative Example in Evans Vista



Subsidy Needed for Affordable Housing





Proposed Concepts





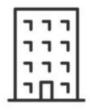
Subsidy Needed for Affordable Housing





Proposed Concepts





Target Affordability (example)

150% of AMI*

120% of AMI*

50% of AMI*

50% of AMI*

Subsidy Needed for Affordable Housing





Proposed Concepts





Target Affordability (example)

150% of AMI*

120% of AMI*

50% of AMI*

50% of AMI*

Subsidy Needed per Affordable Unit (example)

\$30K

\$110K

\$260K (LIHTC can cover 60-65%)

Conclusion



\$20M in Subsidies Required

Illustration of Potential Capital Stack for Evans Vista

Subsidies and subsidized loans Discounted land Public infrastructure

Donations
Sweat equity
Angel investors

Deed-restricted sales prices
Debt leveraging deed-restricted rents

\$20M

\$2M

\$40M Rents at 50% AMI Sales at 120% and 150% AMI

Sources

Soft Costs (planning, design, fees)

Hard Costs (Construction)

Uses

Other Public Benefits
 Mixed-use
 Public parking and ROW
 Open space, natural amenities
 Living wages

Apprenticeship

Conclusion







AMI Attainability Capital Stack

- The desired level of affordability cannot be achieved without significant subsidies
 - Need active participation from the City and nonprofit partners
 - Mixed income housing is one way to subsidize affordable housing development
- Without housing above 150% of AMI in the mix, adding more housing density to this project will increase subsidy needed
- There are tradeoffs for public benefits: mixed-use, public parking and ROW, additional private parking, parks and playground, etc.

Key Questions to Consider

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Los Angeles Portland Seattle Boise